## Supervisor Training & Implications for High Impact Practices

2021 WASEA Webinar Series

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## **Pepperdine University**

Malibu, California (830 acres)

Private four-year religiously - affiliated institution



Undergraduate Enrollment: 3,500

Graduate Enrollment: 4,000

Tuition & Fees: \$58,000



## Student Employment @ Pepp

- 3 full-time & one part-time staff member
- Standalone Office reporting through the VP of Student Affairs
- 1,900 students work throughout the academic year
  - $\circ$   $\,$   $\,$  This academic year (due to COVID), 900 students have worked remotely  $\,$
- 300+ departments & student supervisors
- JLD, Community Service, Supervisor & Student Training







## High Impact Practices (Kuh, 2008)

First-Year Experience - Intellectual Experiences - Learning Communities -Writing-Intensive Courses - Collaborative Assignments - Undergraduate Research - Diversity/Global Learning - ePortfolios - Service Learning - Internships -Capstone Projects

"Not just a job"

"Earn more than a paycheck"

*High-Impact Educational Practices: What They Are, Who Has Access to Them, and Why They Matter,* by George D. Kuh (AAC&U, 2008).

### **NACE:** Career Readiness Competencies

Critical Thinking/Problem Solving Oral/Written Communication Teamwork/Collaboration Digital Technology Leadership

Professionalism/Work Ethic

**Career Management** 

Global/Intercultural Fluency

https://www.naceweb.org/career-readiness/competencies/career-readiness-defined/

## "Alone we can do so little; together we can do so much" - Helen Keller



## **Student Employee Supervisor Training**

Varies based on the institution/college

- What needs do your supervisors have?
- What questions do you often receive from them?
- Do you experience any compliance issues?
- What about, student feedback regarding supervisors?

#### **Needs Based Assessment**

How can we better support you?

What resources are lacking?

What are we doing well? What would you like to see more of?

(focus groups or surveys)

Job Postings/Job Descriptions

#### Wage/Hour Regulations

**Sexual Harassment** 

Hiring/Onboarding

Mental Health Awareness

Conflict Management

Leadership/Mentorship

## **Build Your Own Unique Program**

Based off of the needs assessment, what patterns did you see?

What training can your department provide?



## **Training Agenda**

Student Employment Overview Rules and Regulations Supervisor Expectations Hiring Process Timecard Approvals Onboarding New Student Employees Supporting Students Remotely Hire Module Demos

## **Additional Needs**

Are there colleagues within your college or university that you can tap for a training?

Mental Health Resources - Counseling Center or Student Health Center

Harassment - Title IX Office or Human Resources

Mentorship - School of Business or Human Resources

Conflict Management - Faculty with this knowledge (Straus Institute for Dispute Resolution)

General Work Study - Financial Aid

### **Partnerships We Created**





Conflict Resolution with Student Employees

Stephanie Bell Blondell Assistant Professor of Law and Practice Associate Director of Straus Institute for Dispute Resolution Pepperdime Caruso School of Law Human Resources

#### Accessible Employment for Students with Disabilities

Jennifer Baker & Sandra Harrison Office of Student Accessibility Pepperdine University February 2021

Office of Student Accessibility

Straus Institute for Dispute Resolution

# This Work is Never Done: Partnerships we are hoping to create in the coming year

Counseling Center: mental health in the workplace, stress management, etc.

Business Management Program: Provide more leadership training

Resilience Program: Coaching students who are struggling

## Sparking Interest in Your Program (Warning: This may cost \$\$)

What incentives can you provide to supervisors who attend sessions?

- Raffles, certificates of completion, food (pre-COVID)
- Not much different from student programming



Digital certificates are often free!

## Assessment

Looks different depending on who created the training (your team or institutional partners).

- Develop Learning Outcomes for your home grown training sessions
  - Test learning by asking questions surrounding the learning outcomes
- Pre-Test & Post-Test?
  - This can track learning and is helpful data when requesting additional funding

Ask: How can we improve the training? What other topics would you like included in the program?

## **Employing a Pepp Student: Supervisor Essentials**

**Example Learning Outcome:** Participants will become knowledgeable of wage and hour regulations pertaining to meal and rest breaks.

**Assessment Question:** All employees must take a meal break before the start of the \_\_\_\_\_ hour of work if their work day is more than 6 hours.

**Outcome Data:** Student supervisors who attended the training are knowledgeable of all applicable regulations pertaining to CA state wage and hour laws.

(Showing these outcomes is how you get \$\$ for future training sessions)

#### THANK YOU!

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https://www.pepperdine.edu/student-life/employment/